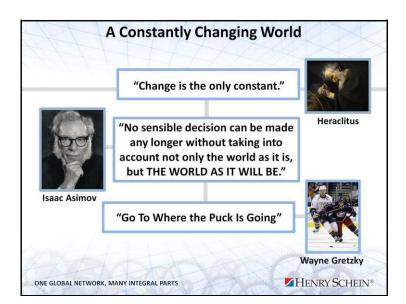


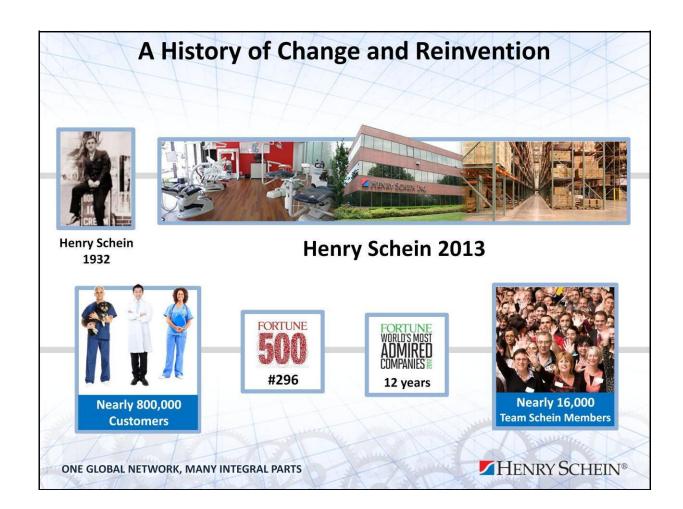
- Welcome to global dental leaders from academia, clinical practices, lab community, professional associations and the dental industry.
- Today's topic: what we can do to advance adoption of digital technologies for the benefit of the patient.
- We will hear from:
  - Dr. Robert Gottlander, a pioneer in the field of dental prosthetics;
  - Dr. Marcus Abboud of Stony Brook University, on how digital dentistry is changing the classroom experience;
  - David Lampert of Town & Country Dental Studios, on the effect of digital dentistry on the dental laboratory;
  - Dr. Bill Busch of North Kansas City Dental Group, on digital dentistry in the practice.
- First, Henry Schein's perspective on change and what we are doing to address a quickly changing dental market.



- "Change is the only constant"
  - Greek philosopher Heraclitus (500 years B.C.)
- Our constantly changing world extends to oral health care.
  Isaac Asimov:
  - "It is change, continuing change, inevitable change, that is the dominant factor in society today.
  - No sensible decision can be made any longer without taking into account the world as it is, but the world as it will be."
- Make decisions based not on where dentistry is today, but where we believe dentistry will be in the future.

## Wayne Gretzky:

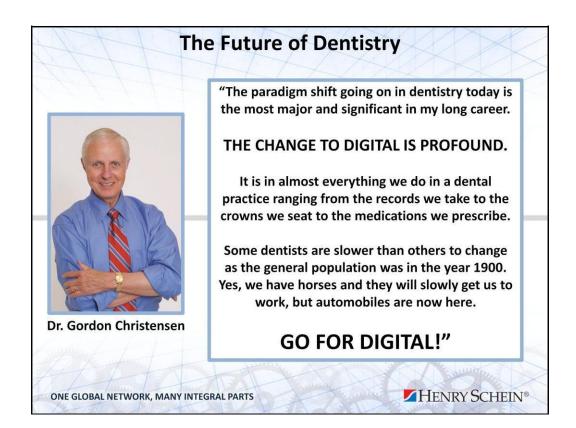
 We should not go to where the puck is, but "go to where the puck is going."



- · Henry Schein embraces change.
- Henry Schein 81 years of reinvention
  - Leading provider of health care products and services to office-based practitioners
  - Nearly 800,000 customers
  - Nearly 16,000 Team Schein Members
  - #296 on Fortune 500
  - Fortune's World's Most Admired for the 12 consecutive years



- Ongoing reinvention at Henry Schein
  - From a mail-order dental supply company into the world's largest provider of dental products and related oral health solutions to dental practitioners and dental labs.
  - World's largest provider of dental practice management software (Dentrix, Dentrix Enterprise, Easy Dental and others)
    - Best solutions available in the dental practice management software business,
  - Global leadership role in digital imaging; providing the best sensor and imaging solutions.
    - World's largest provider of dental X-ray sensors and 3D X-rays.



## Dr. Gordon Christensen:

- "The paradigm shift going on in dentistry today is the most major and significant in my long career.
- The change to digital is profound.
- It is in almost everything we do in a dental practice ranging from the records we take to the crowns we seat to the medications we prescribe.
- Some dentists are slower than others to change as the general population was in the year 1900.
- Yes, we have horses and they will slowly get us to work, but automobiles are now here.
- Go for digital!"



- The dental practice of the future will include dental digital solutions that are driven by demand from the patients themselves.
- Offers more patient choices and convenience and greater patient health benefits.
- Benefit oral health practitioners by enhancing practice efficiency, profitability and the quality of care provided to patients.
- We are reinventing Henry Schein to be an even more valuable partner to our dental customers.



- Henry Schein will be the leading provider of dental digital solutions to dental practices and laboratories.
  - Achievable if we take care of our customers.
- Henry Schein and our customers will partner to reinvent the delivery of dentistry and care for patients.
  - Solutions to operate more efficient and profitable practices and provide high-quality care to patients
- Henry Schein and our customers value solutions that enhance patients' health.
  - shared patient-centric focus.
  - shared goal to enhance patient health.



What is needed to become the leading provider of dental digital solutions to the general dentist and specialist?

- World's leading portfolio of dental practice management solutions and electronic medical record systems
  - Digital prosthetic solutions
    - Connect Dental: dental restorative solutions for practices and laboratories
    - DDX
    - E4D
- · Commitment to open architecture
- Provide solutions that deliver the greatest patient benefits and position our customers to operate successful practices.
- The complete patient-centric solution is best seen today in our dental digital offering.



- Henry Schein is committed to do all that we can in partnership with you to advance the adoption of digital technologies for the benefit of the patient.
  - We look forward to working with you to achieve this common goal.